Annual Report 2025

Sparkassenverband
Baden-Württemberg

The Savings Banks Finance Group of Baden-Wuerttemberg

	2021	2022	2023	2024	2025
Savings banks	50	50	50	50	50
Employees	30,400	29,956	30,137	30,622	31,208
Branches (including self-service branches)	1,892	1,859	1,750	1,712	1,673
ATMs	2,914	2,826	2,727	2,645	2,645
Total assets (€ bn)	236.0	243.2	244.8	250.0	254.3

As at: 31 December 2025

In a time of profound upheaval, the Sparkassen-Finanzgruppe in Baden-Wuerttemberg is resolutely setting out to rethink the future. As reliable local partners, the savings banks remain rooted in their communities while at the same time looking ahead: modernizing, digitizing, and optimizing. Savings banks strengthen the regional economy and support people through times of change. This annual report shows:

The savings banks go for change. Together with their affiliated companies, they are shaping this transformation —responsibly, closely, and with a clear vision.

The Savings Banks Association of Baden-Wuerttemberg (SVBW) and the savings banks in Baden-Wuerttemberg have a number of holdings in affiliated companies with the aim of promoting the savings bank system and fulfilling the public mandate of the savings banks. They help to strengthen the cohesion of the Savings Banks Finance Group of Baden-Wuerttemberg, expand the sales channels for the various products of the association members and support the business activities of the savings banks in the long term.

Dr. Mattias Neth, President

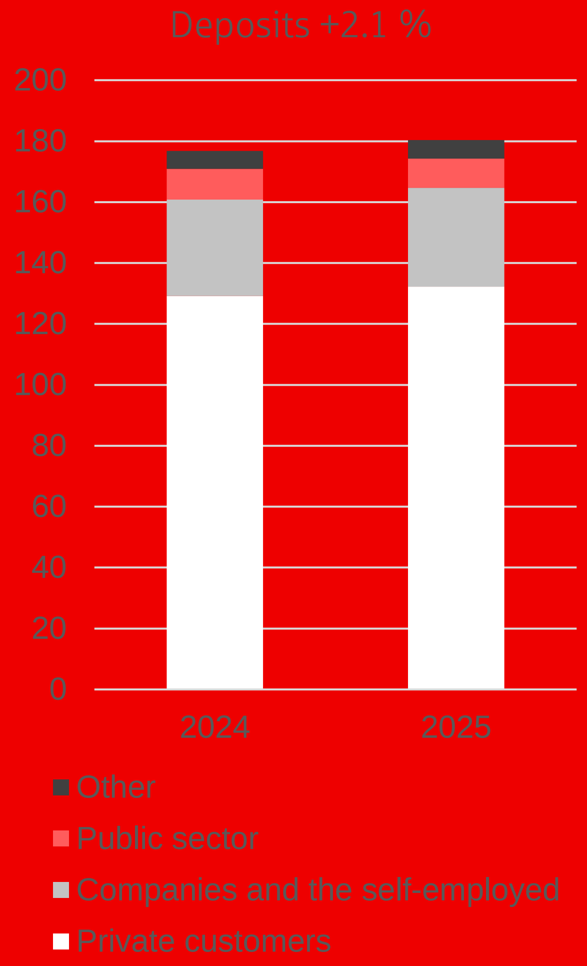
Toward New Strength

From an economic perspective, 2025 was a difficult year for Baden-Württemberg, marked by declining economic output. Our traditional export model is under pressure. An uncertain global political situation, ongoing U.S. tariffs, and growing competition from China are weighing on key industrial sectors. Due to the close global interdependence of companies in Baden-Württemberg, this is particularly acute in our region. As the Baden-Württemberg Savings Banks Association, we support our savings banks in fulfilling their responsibilities.

In times of upheaval, our customers expect reliability and guidance from us, as well as the courage to actively shape the future. The savings banks in Baden-Wuerttemberg and their affiliated companies are resolutely embracing this challenge. They provide reliably financial services to individuals, businesses, and municipalities, enable financial participation, and strengthen regional economic vitality.

Through its social engagement, the Sparkassen-Finanzgruppe Baden-Wuerttemberg reaches the vast majority of people throughout the country year after year: for example, through the “Planspiel Börse” stock market simulation, which teaches young people a practical understanding of economic issues, our involvement in “Jugend musiziert,” which provides a major stage for musical talent, our support for “Eliteschulen des Sports” and the “Vorbilder des Sports” award, to name just a few. The foundation is our public mandate; the goal is the common welfare. This annual report makes it clear: The savings banks are embarking on a new path to fulfill their responsibilities under the new circumstances—responsibly, close to the people, and with a clear stance.

Deposits at Savings Banks Increased Significantly



Customers Trust Their Savings Banks When It Comes to Deposits

In 2025, the 50 savings banks in Baden-Wuerttemberg continued to report positive business performance. Their total assets rose to over 254 billion euros —a 1.7 percent increase compared to the end of 2024. Over the past twelve months, the savings banks increased their loan portfolio to businesses, the self-employed, private individuals, and the public sector by 1.7 percent to 170.7 billion euros. Deposits at savings banks rose significantly again in 2025: +2.1 percent to 180.5 billion euros, particularly from private customers.

The total volume of customer deposits at savings banks grew again in 2025, rising by 3.8 billion euros (+2.1 percent) to 180.5 billion euros. Of this amount, retail customers increased their deposits by approximately 3.1 billion euros (+2.4 percent). Businesses and the self-employed have steadily increased their deposits over the past three years. Last year, the increase was 3.0 percent to 32.5 billion euros (compared to 5.2 percent the previous year). Caution regarding investment continues to be evident. Liquid funds are being parked at savings banks. This also explains the strong growth in short-term deposits of 6.5 percent to 111.0 billion euros. However, savings bonds also recorded a slight increase of 2.3 percent to 22.0 billion euros. Currently, we are seeing that our customers tend to prefer shorter-term investment options.

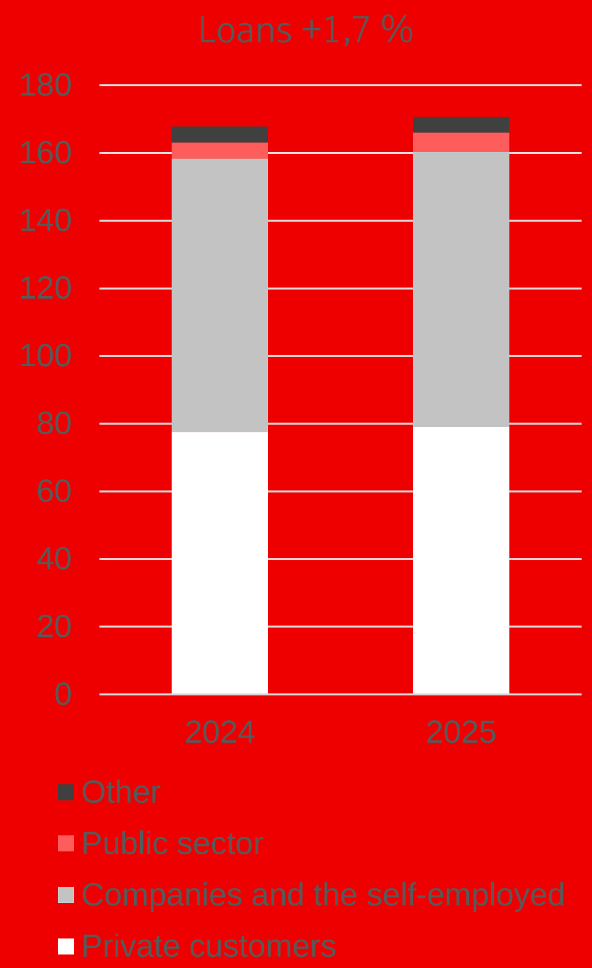
1,134 thousands security accounts

36,936 millions € securities turnover

Securities Business Has Been on the Rise for Four Years

The steadily increasing trading volume in stocks, mutual funds, and fixed-income securities can be seen as a sign of our expertise in securities. Securities trading volume totaled 36.9 billion euros, an increase of nearly 18 percent compared to the previous year. Since 2022, securities turnover has increased by approximately 80 percent. Customers in Baden-Württemberg now hold around 1.1 million brokerage accounts with the Sparkassen-Finanzgruppe. The trend is also on the rise.

Loans Have Increased in 2025



The Positive Trend in Loan Commitments Continues Unabatedly

Demand for credit developed positively in 2025. Savings banks committed a total of 28.9 billion euros in loans. This represents an increase of approximately 14.3 percent compared to the previous year. Loan commitments to businesses increased despite reluctance to invest, rising by 11.8 percent to 15.5 billion euros. Of this amount, 11.8 billion euros was allocated to working capital and investments. Looking back over the past five years, we can hope for a certain degree of economic recovery following three years of recession. After all, new loan commitments in this sector rose by 8.3 percent in 2025. Promising investments are therefore continuing to be financed. Consequently, despite the challenging environment, there is no evidence of a credit crunch.

Demand for residential real estate financing also improved in 2025 compared to the previous year. New commitments totaled 10.4 billion euros at the end of 2025. This represents an increase of 21.5 percent. Of this amount, 8.7 billion euros were allocated to financing the purchase of existing properties. Since 2022, securities trading volume has increased by approximately 80 percent. Deposits rose by 2.1 percent in 2025 to 180.5 billion euros, particularly among retail customers. According to data from the State Statistical Office, the number of approved housing units in Baden-Wuerttemberg in 2025 was approximately 23,100, compared to 20,700 in 2024. While this represents a 12 percent increase compared to the previous year, it is a 19 percent decrease compared to 2023.

Savings Banks with Strong Results in 2025

Net interest income, the main source of revenue for savings banks, rose slightly in 2025 to 4.39 billion euros. Due to recent interest rate trends and maturing transactions, income from interest rate hedges — which the savings banks had proactively entered into in anticipation of the ECB's interest rate turnaround, declined as expected. This decline was accompanied by lower interest expense, so that, overall, net interest income rose slightly compared to the previous year. Net interest income exceeded 4 billion euros for the third consecutive year. Ordinary income increased by approximately 41 million euros. The trend over the past few years shows a steady rise in income growth. Ordinary expenses also rose in 2025 compared to the previous year, by just over 250 million euros to 3.51 billion euros. Personnel expenses account for about 46 percent of this increase. About 54 percent of the increase stems from operating expenses. Wage agreements in particular—but also efforts to secure a skilled workforce—are causing expenses to rise more sharply than in recent years, despite intensive cost-cutting efforts. Added to this are steadily rising regulatory costs and investments in IT. Overall, the savings banks have had to increase their expenses by about six to seven percent annually over the past three years. The cost-income ratio (CIR) averaged 57.1 percent across all savings banks in Baden-Württemberg in 2024. This demonstrates how efficiently our savings banks operate. Operating income before valuation stands at 2.59 billion euros. This shows that the savings banks successfully navigated the year and were able to keep operating income before valuation stable compared to the previous year during these challenging times.

600 € m Profit-based Taxes

1.59 € bn Net Income

Taxes and Net Income

Value Adjustments on Securities: As expected, the valuation result for securities continued to recover from the ECB's abrupt interest rate reversal in 2022. The temporary value adjustments recorded in 2022 are now being reversed. Since securities are generally held until maturity, further reversals are expected in the coming years.

Value Adjustments in the Loan Portfolio: Particularly in light of the stagnating economy and the rise in insolvencies, the savings banks in Baden-Wuerttemberg set aside loan loss provisions in 2025—totaling approximately 479 million euros. This provision is certainly substantial, but we are still far from the peaks reached immediately after the turn of the millennium and at the height of the financial crisis. At the same time, small and medium-sized enterprises are more resilient, with higher equity ratios than they had back then. Operating Profit After Valuation After deducting the loan loss provisions, the operating profit after valuation at the end of 2025 amounts to approximately 2.22 billion euros, slightly below the previous year's level. Of this amount, the savings banks pay nearly 600 million euros in profit-based taxes. The taxes paid by the savings banks directly benefit the municipalities in Baden-Württemberg. The annual net income in 2025 is 1.59 billion euros for the 50 savings banks in Baden-Württemberg. Savings banks can use this to strengthen their equity capital so that they can continue to serve as reliable lenders for future investments.

50 Savings Banks in Baden-Wuerttemberg, Part 1

	Liabilities to customers € m 31 Dec		Loans to customers [1] € m 31 Dec		Business volume € m 31 Dec	
	2025	2024	2025	2024	2025	2024
Baden-Baden Gaggenau	1,859	1,821	1,460	1,406	2,412	2,373
Biberach	4,315	4,220	3,484	3,453	7,009	6,874
Böblingen	9,042	8,687	9,014	8,646	12,134	11,899
Bodensee	3,810	3,713	3,962	3,999	5,341	5,359
Bonndorf-Stühlingen	485	517	413	433	691	733
Bühl	887	856	744	731	1,187	1,149
Engen-Gottmadingen	875	843	1,036	1,008	1,345	1,285
Esslingen-Nürtingen	9,942	9,638	8,887	8,705	13,228	13,024
Freiburg-Nördlicher Breisgau	6,189	6,195	6,635	6,263	8,519	8,515

50 Savings Banks in Baden-Wuerttemberg, Part 2

	Liabilities to customers € m 31 Dec		Loans to customers [1)] € m 31 Dec		Business volume € m 31 Dec	
	2025	2024	2025	2024	2025	2024
Freudenstadt	1,834	1,745	1,379	1,326	2,404	2,317
Göppingen	4,889	4,653	4,624	4,436	6,711	6,508
Hanauerland	977	983	1,154	1,090	1,516	1,460
Hegau-Bodensee	2,676	2,623	2,818	2,829	4,149	4,130
Heidelberg	6,613	6,542	6,032	5,890	8,416	8,274
Heidenheim	1,854	1,804	1,602	1,558	2,538	2,502
Heilbronn	9,326	9,268	9,323	9,498	13,725	13,813
Hochrhein	2,803	2,742	2,616	2,628	3,912	3,869
Hochschwarzwald	1,030	996	867	833	1,418	1,386

50 Savings Banks in Baden-Wuerttemberg, Part 3

	Liabilities to customers € m 31 Dec		Loans to customers [1] € m 31 Dec		Business volume € m 31 Dec	
	2025	2024	2025	2024	2025	2024
Hohenlohekreis	2,225	2,123	1,579	1,570	2,877	2,779
Karlsruhe	8,967	8,793	9,155	9,091	12,162	11,973
Kinzigtal	1,371	1,366	1,180	1,177	1,815	1,830
Kraichgau	3,857	3,699	3,402	3,256	5,111	4,947
Lörrach-Rheinfelden	2,052	2,030	2,632	2,544	3,594	3,417
Ludwigsburg	9,540	9,406	7,232	7,222	13,601	13,315
Markgräflerland	1,905	1,828	2,424	2,395	3,389	3,318
Neckartal Odenwald	2,354	2,286	1,952	1,882	3,246	3,135
Offenburg/Ortenau	4,079	3,869	3,596	3,534	5,451	5,211

50 Savings Banks in Baden-Wuerttemberg, Part 4

	Liabilities to customers € m 31 Dec		Loans to customers [1] € m 31 Dec		Business volume € m 31 Dec	
	2025	2024	2025	2024	2025	2024
Ostalb	5,086	5,036	4,375	4,338	6,824	6,727
Pforzheim Calw	10,834	11,106	11,593	11,213	17,852	17,692
Pfullendorf-Meßkirch	755	752	694	688	1,038	1,018
Rastatt-Gernsbach	1,391	1,378	1,458	1,412	2,173	2,061
Ravensburg	4,554	4,453	4,036	3,881	5,896	5,752
Reichenau	1,044	1,037	1,512	1,497	1,723	1,685
Reutlingen	4,499	4,493	4,510	4,520	6,409	6,472
Rhein Neckar Nord	3,975	3,896	4,014	4,251	5,801	5,825
Rottweil	2,521	2,554	2,183	2,141	3,543	3,564

50 Savings Banks in Baden-Wuerttemberg, Part 5

	Liabilities to customers € m 31 Dec		Loans to customers [1] € m 31 Dec		Business volume € m 31 Dec	
	2025	2024	2025	2024	2025	2024
Salem-Heiligenberg	950	894	782	728	1,211	1,140
Schwäbisch Hall-Crailsheim	3,172	3,016	3,122	3,024	4,610	4,491
Schwarzwald-Baar	3,749	3,697	2,627	2,609	4,968	4,930
Sigmaringen	1,489	1,450	1,164	1,161	2,008	1,975
St, Blasien	350	337	600	580	746	728
Staufen-Breisach	1,313	1,273	1,153	1,129	1,676	1,618
Tauberfranken	2,765	2,704	2,351	2,311	3,602	3,542
Tübingen	4,876	4,612	4,984	4,865	6,828	6,576
Tuttlingen	3,003	2,974	3,081	2,970	4,646	4,404

50 Savings Banks in Baden-Wuerttemberg, Part 6

	Liabilities to customers € m 31 Dec		Loans to customers [1] € m 31 Dec		Business volume € m 31 Dec	
	2025	**2024**	**2025**	**2024**	**2025**	**2024**
Ulm	5,697	5,480	4,820	4,780	7,427	7,203
Waiblingen	7,942	7,778	8,464	8,469	11,174	11,054
Wiesental	1,011	1,008	904	901	1,336	1,334
Wolfach	487	458	529	514	732	737
Zollernalb	3,233	3,056	2,562	2,524	4,216	4,059
Baden-Württemberg insgesamt				**180,453**	**176,684**	**170,721**

Savings Banks Association of Baden-Wuerttemberg

At the end of 2025, the Savings Banks Association of Baden-Wuerttemberg (SVBW) comprised a total of 50 savings banks with around 1,673 branches (including self-service branches), 31,208 employees and total assets of 254.3 billion euros.

The SVBW is headed by the President of the Association, Dr Matthias Neth. He represents and steers the group in the bodies of the SVBW. His full-time deputy is the Managing Director of the Association, Ralf Bäuerle. Savings Bank President Dr Matthias Neth is Chairman of the Board of Directors of Landesbausparkasse Sued (LBS Süd). He is also Chairman of the Supervisory Board of SV SparkassenVersicherung Holding AG (SVH) and a member of the Supervisory Boards of Landesbank Baden-Wuerttemberg (LBBW) and Landesbank Berlin Holding (LBB).

Legal form

The SVBW is a public corporation (Koerperschaft des oeffentlichen Rechts) based in Stuttgart.

Members

At the end of December 2025, 50 independent savings banks were members. These and their municipal sponsors are grouped together in the SVBW.

One Association – Four Departments

Association Management, Presidents Office and Department 1 Policy, Legal, HR, and Administration	77.2 FTE
Department 2 Savings Banks Academy	71.6 FTE
Department 3 Market, Operations, and Bank Management	82.2 FTE
Department 4 Audit Office	122.3 FTE

Savings Banks Association of Baden-Wuerttemberg, 2

Legal supervision

The savings banks of Baden-Wuerttemberg and the SVBW are subject to the legal supervision of the state of Baden-Wuerttemberg. The legal supervisory authority is the Ministry of the Interior of Baden-Wuerttemberg. For the savings banks, supervision is exercised by the responsible regional councils.

Employees

At the end of 2025, the Savings Banks Association of Baden-Wuerttemberg had 379 active employees, spread across 353.3 full-time equivalent positions (FTE) in four departments.

Memberships

The SVBW is a member of both the Deutscher Sparkassen- und Giroverband e. V., Berlin, and the Deutscher Sparkassen- und Giroverband Koerperschaft des oeffentlichen Rechts, Berlin.

Savings Banks Association of Baden-Wuerttemberg, 3

Other holdings:

- Beteiligungsgesellschaft des Sparkassenverbands Baden-Württemberg mbH & Co. KG, Stuttgart
- Deutscher Sparkassen Verlag GmbH, Stuttgart
- Finanz Informatik Verwaltungsgesellschaft mbH, Frankfurt am Main
- Geschäftsführungsgesellschaft mbH des Sparkassenverbands Baden-Württemberg, Stuttgart
- LBBW Immobilien Kommunalentwicklung GmbH, Stuttgart
- Sparkassen Rating und Risikosysteme GmbH, Berlin
- SVBW Beteiligungsgesellschaft mbH,

Holdings

Among other holdings, the SVBW has a 40.534 percent holding in Landesbank Baden-Württemberg (LBBW). Others with holdings in LBBW include the state of Baden-Wuerttemberg (24.988 percent), Landesbeteiligung Baden-Wuerttemberg GmbH (15.545 percent), and the city of Stuttgart (18.932 percent).

The Savings Banks Association of Baden-Wuerttemberg holds 51.2 percent of LBS Süd. The remaining 48.8 percent is held by the Savings Banks Association of Bavaria (41.5 percent) and the Savings Banks Association of Rhineland-Palatinate (7.3 percent).

In addition to the co-ownership of the affiliated companies LBBW and LBS Süd, the holdings in SV SparkassenVersicherung Holding AG are bundled via holding companies that are managed by the SVBW.

Activities of the Governing Bodies and Committees

In accordance with its statutes, the governing bodies of the SVBW are the Association Assembly, the Association Management Board, and the Association Chair.

Association Assembly

Honorary Chair:

Prof. Dr Eckart Würzner, Lord Mayor, Heidelberg

Honorary Deputy Chairs:

1. Dep.: Burkhard Wittmacher, Chair of the Board of Managing Directors, Kreissparkasse Esslingen-Nürtingen

2. Dep.: Bernhard Ilg , Lord Mayor (ret.), Heidenheim

The committees of the Association address important issues and approaches relating to savings bank policy, as well as strategic and business policy topics of the Savings Banks Finance Group.

In 2025, the economic challenges following the U.S. election, the ongoing structural transformation in German industry and its implications, current developments and measures in the payments sector, as well as the increase in regulatory requirements were the focus of in-depth discussions in the committee meetings of the Savings Banks Association of Baden-Wuerttemberg.

The representatives of the Baden-Wuerttemberg member savings banks convened for the 41th Association Assembly on 23 July 2025, which focused on the 2024 annual financial statements of the SVBW and the annual reports of the affiliated companies Landesbank Baden-Württemberg, LBS Landesbausparkasse Süd, and SV SparkassenVersicherung.

In the 2025 reporting year, the Association Management Board addressed forward-looking strategic and business policy issues as well as regulatory topics. The agendas of the Association Assembly were also discussed.

Activities of the Governing Bodies and Committees, 2

In addition to the Chair of the Association, who acts as the Chair of the Association Assembly, the Association Assembly consists of the delegates of the Association's members (the Chair of the Administrative Board, the Chair of the Management Board, and the representatives of each member savings bank).

Chair of the Association:

Dr Matthias Neth, President

Deputy Chair:

Ralf Bäuerle, Managing Director

In 2025, the Sales and Marketing Committee supported various projects that were being worked on at the level of the Savings Banks Association of Baden-Wuerttemberg and the German Savings Banks Association. Key areas of focus included, among other things, numerous projects that address digital development and sales strategies in the retail and corporate banking sectors..

In its meetings in 2025, the Human Resources Committee addressed such topics as the development of the Baden-Württemberg Savings Banks Academy, positive leadership, adaptive learning, and the FIBAA certification of degree programs.

In addition, the working group of the Chairs of the Administrative Board, the Chair's Conference, and the working group of the owner representatives met on a regular basis. These meetings mainly dealt with business policy and regulatory issues.

Internal Organisation of the Association

As at: 1 April 2025

President's Office:
Head: Michael Oswald
Dep. N. N.

President
Dr Matthias Neth [1]

Managing Director Ralf Bäuerle

Policy, Legal, HR, and Administration (R1)
Dep. MD Klaus-Dieter Hepp

- **Policy and Holdings (A11)**
  Head: Elke Jost
  Dep. Jochen Bartmann
- **Legal (A12)**
  Head: Steffen Ebinger
  Dep. Alexander Dold
- **HR, Organisation, Finance (A13)**
  Head: André Kremser
  Dep. Herbert Schlegel

Savings Bank Academy (R2)
Dir. Frank Metzner

- **T&D Specialist and Management Staff (A21)**
  Head: Renate Göttert
  Dep. Britt Richter
- **T&D Junior Staff (A22)**
  Head: Frank Pflüger
  Dep. Martin Bauer
- **PE Consulting (A23)**
  Head: Dr. Andreas Diemand
  Dep. Udo Patzwaldt
- **T&D Information Technology and Internal Services (A24)**
  Head: Marcus Arnold
  Dep. Kai Ernst Knackstedt

Market, Operations and Bank Management (R3)
Dir. Dr. Markus Vogtmann

- **Business Consulting (A31)**
  Head: Marc Harras
  Dep. Manuel Söhnle
- **Sales and Marketing (A32)**
  Head: Dr. Ulrike Müller
  Dep. Martin Löffler
- **Bank Management (A33)**
  Head: Dr. Frank Ihring
  Dep. Rolf Bart
- **Operations (A34)**
  Head: Jannik Poschke
  Dep. Claus-Peter Roleff

Audit Office (R4)
Dir. WP/StB Thomas Witt

- **QA, IT, and Risk Management (A41)**
  Head: WP Susanne Pejak*
- **Accounting, Supervisory Law, and Organisation (A42)**
  Head: Jürgen L. Schmid
- **Tax Consulting (A43)**
  Head: StB Michael Bader
- **External Audit Services**
  Head:
  WP/StB Jochen Eberhard*
  WP/StB Lukas Faißt
  WP Philipp Hennig
  WP Peter Ohnimus
  WP/StB Peter Petersen
  WP/StB Florian Stroppel
  WP Peter Wöhrle

[1] = Deputy Chair: Managing Director Ralf Bäuerle

* Substitute

Aggregated Balance Sheet 2025

Aggregated Balance Sheet 2025	2025	2024	Change	
	€ bn	€ bn	€ bn	%
Total assets	254.3	250.0	4.4	1.7
Customer deposits	180.5	176.7	3.8	2.1
Private individuals	132.2	129.2	3.1	2.4
Companies and the self-employed	32.5	31.6	1.0	3.0
Public sector	9.6	10.1	-0.5	-5.0
Other	6.1	5.9	0.2	4.2
Customer loans	170.7	167.9	2.8	1.7
Private individuals	79.0	77.5	1.5	2.0
Companies and the self-employed	81.4	80.9	0.5	0.6
Public sector	5.6	4.7	0.9	19.8
Other	4.7	4.8	-0.1	-3.0
Loans to credit institutes	13.5	16.0	-2.5	-15.6
Liabilities to credit institutes	38.0	39.0	-1.1	-2.7
Net sales of securities to customers	4.2	0.3	3.8	1,164.1
Securities turnover with customers	36.9	31.4	5.5	17.6

Aggregated Profit and Loss Account 2025

Profit an Loss Account 2025	2025		2024		Change
	€ bn	% of ATA	€ bn	% of ATA	€ bn
Net interest income	4.39	1.74	4.31	1.76	0.1
Ordinary income	1.70	0.68	1.61	0.66	0.1
Ordinary expenses	3.51	1.39	3.29	1.34	0.2
Net income from financial transactions	0.01	0.00	0.00	0.00	0.0
Operating profit before valuation	2.59	1.03	2.63	1.07	-0.0
Valuation results	-0.43	-0.17	-0.42	-0.17	-0.0
Operating profit after valuation	2.16	0.86	2.21	0.90	-0.0
Non-operating result	-0.04	-0.02	-0.04	-0.02	0.0
Net profit/loss before tax	2.12	0.84	2.17	0.88	-0.0
Profit-related taxes	-0.57	-0.23	-0.60	-0.25	-0.0
Net profit/loss for the year (available profit)	1.56	0.62	1.57	0.64	-0.0

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